



Village of Carmangay

Municipal Development Plan

Community Survey

October 2018

Village of Carmangay Survey Results

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Background

The Village of Carmangay, along with all Alberta municipalities is required to develop a Municipal Development Plan. The Municipal Development Plan is a statutory document that serves as a basis for decision making and guides development toward the community's desired future. Carmangay Council and administration felt this survey could also be used to get citizen feedback to help inform the Carmangay Strategic Plan.

The Village of Carmangay administration released a survey to all of the mailboxes in the Carmangay post office. Additional copies were also made available in the Village office. The surveys were dropped off at the Village office and were due by September 19, 2018. Administration did allow an extra week for late arriving surveys. In total 44 surveys were submitted. In addition to the multiple-choice results (shown in Appendix A) there were 332 written responses to questions (shown in Appendix B).

Statistics Canada results were consulted to provide a background for the survey as well and are shown in Appendix C. In addition, property assessment information was also used to provide some further background as shown in Appendix D.

Summary

Carmangay has experienced changes over the last 5 years that are trending toward little to no growth and a smaller and aging population. Carmangay has seen the value of all residential and commercial property drop from 2012 to 2017 by just under 1 % but the commercial portion has dropped by just under 15%. During the period of 2011 to 2016 Statistics Canada indicates that the median age of a Carmangay resident has risen from 52.5 years of age to 59.2 years of age. This is supported by the fact that during this same period the number of residents 19 and under years of age has decreased almost 59%, 20 to 59 years decreased 41%, while 60 years and over only an 11% decrease.

These same demographics are reflected in the survey where 21 of the 36 respondents that declared their age were 60 and over. Most indicated that they were retired or unemployed (23 of the 38 that responded). 20 indicated they were male while 19 indicated they are female and the balance chose not to answer.

Most citizens chose to live in Carmangay for the quiet, small town feeling. Residents enjoy the natural beauty of the Village. They value the connection with other residents as being friendly, but are concerned that this friendliness has started to disappear. They want this connection restored in the Village as well as how they interact with Council. Citizens want Council to be more approachable and value a conversation with Councilors over other means of communication.

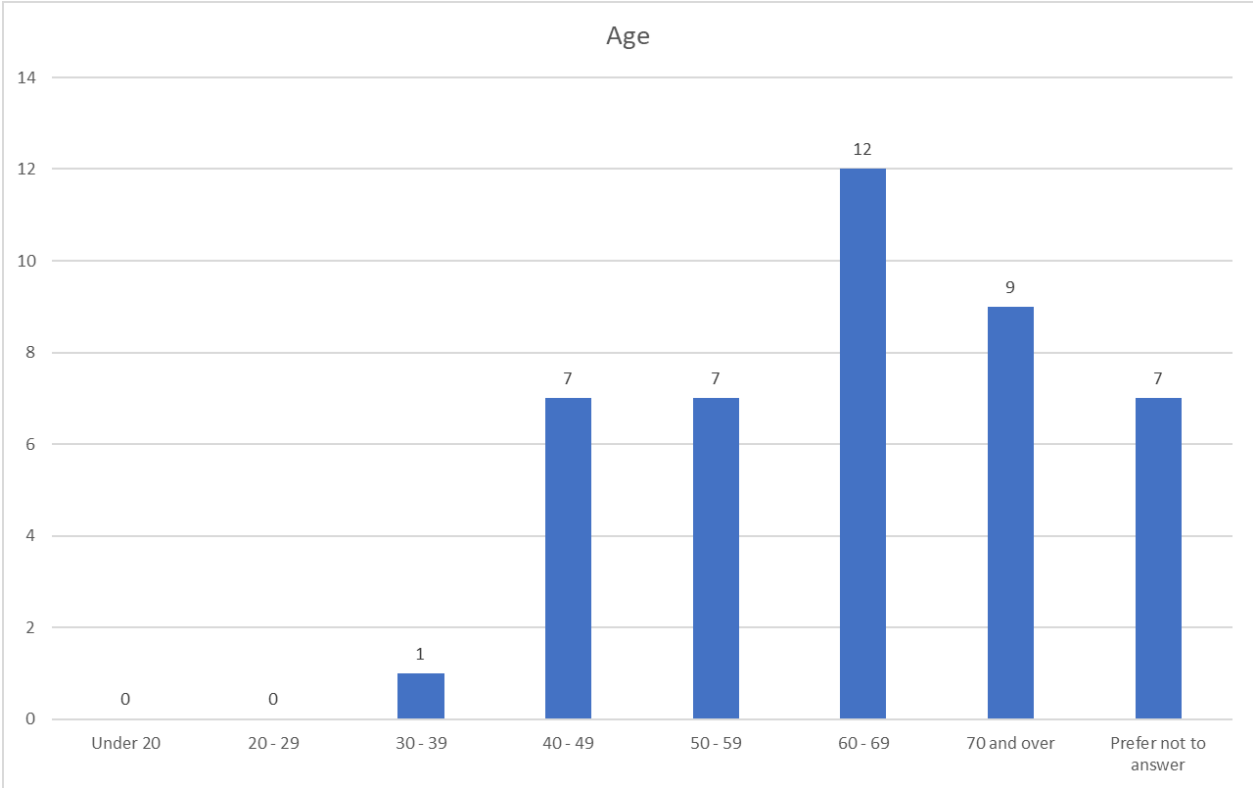
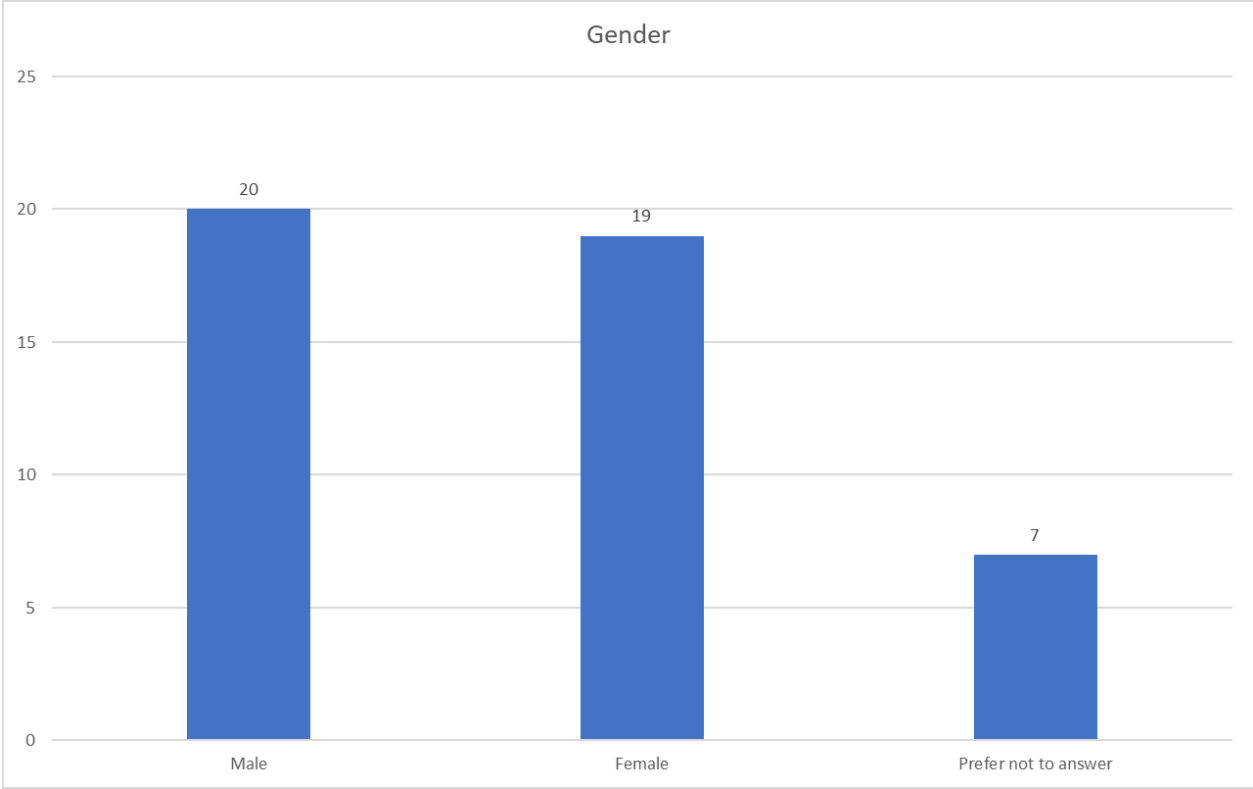
Carmangay residents enjoy the charm and character of the Village that is reflected in well maintained properties. Citizens would like to see a more active bylaw enforcement to ensure that properties remain well maintained. They would like to see the infrastructure addressed and brought to a level that meets their needs now and in the future. Citizens are happy with services like garbage collection, recycling and the rescue services.

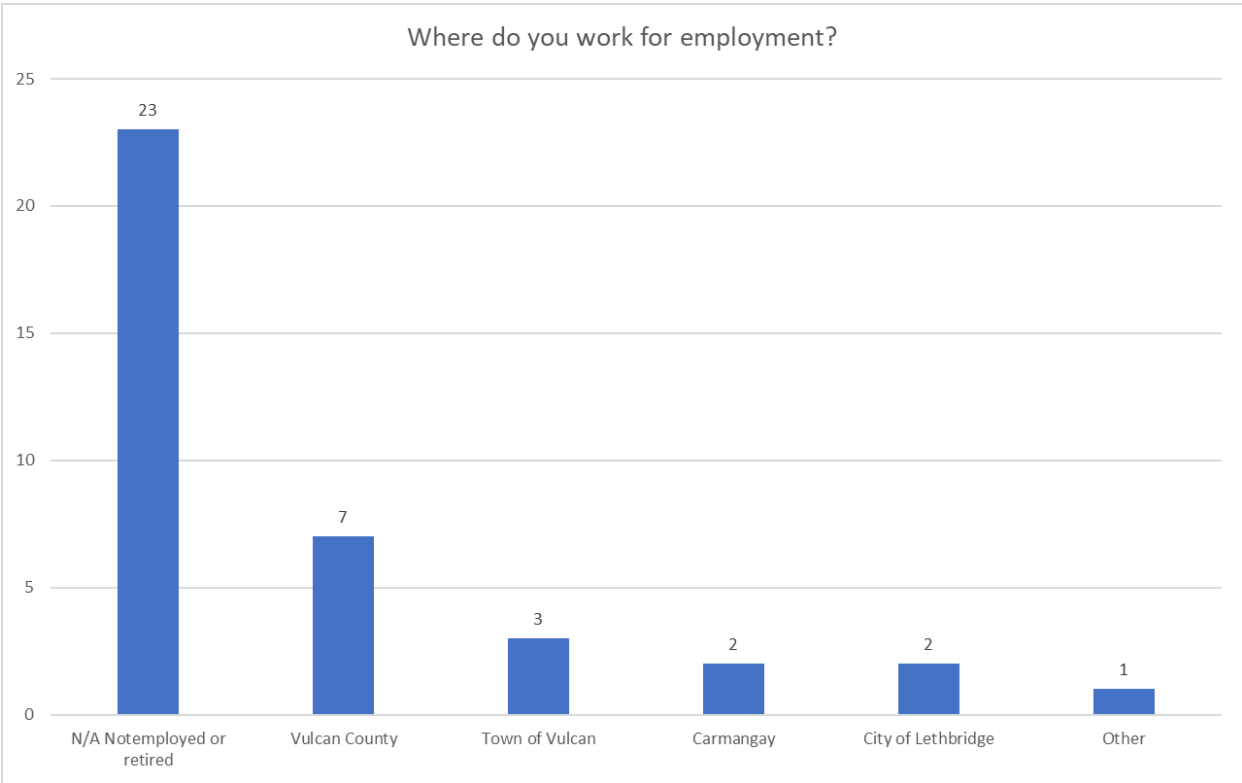
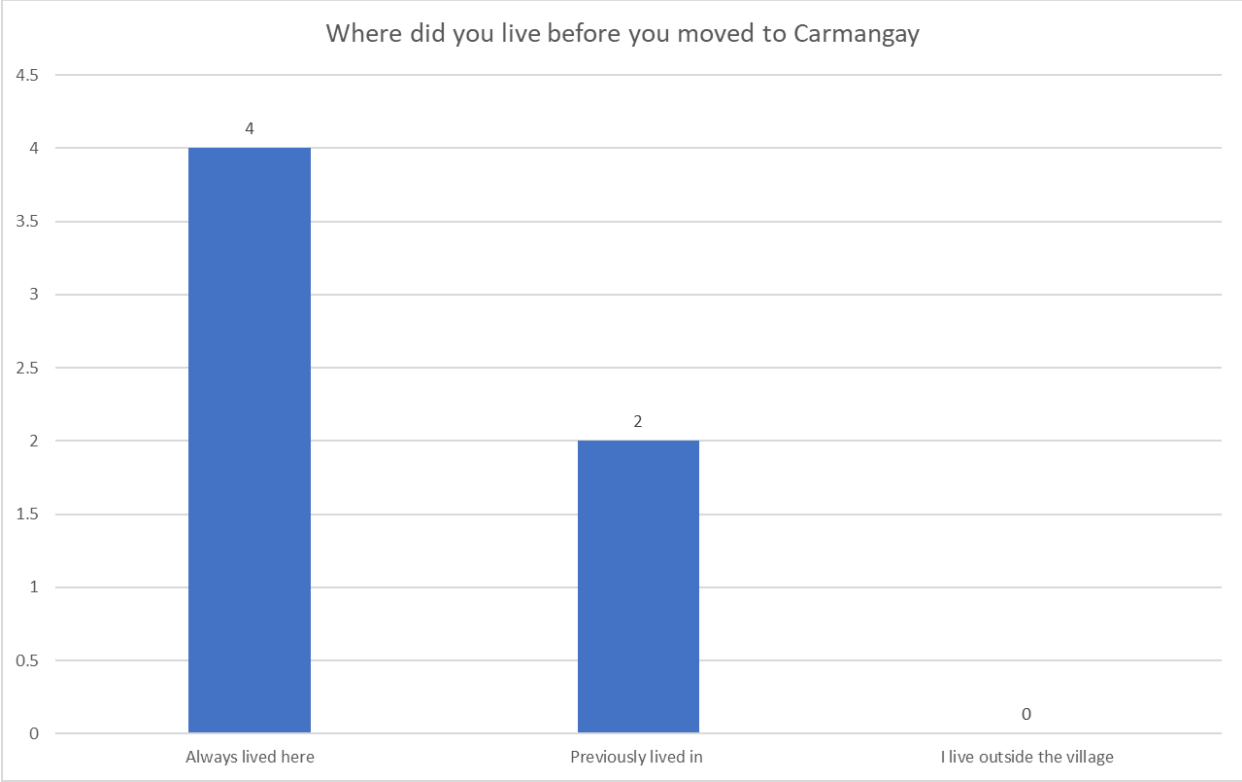
Residents value their library the most and recognize its contribution to the community. Youth are encouraged to connect in the community with a space that allows them to 'hang out' or engage in other ways. The library continues to connect people with each other including younger age groups to meet these needs.

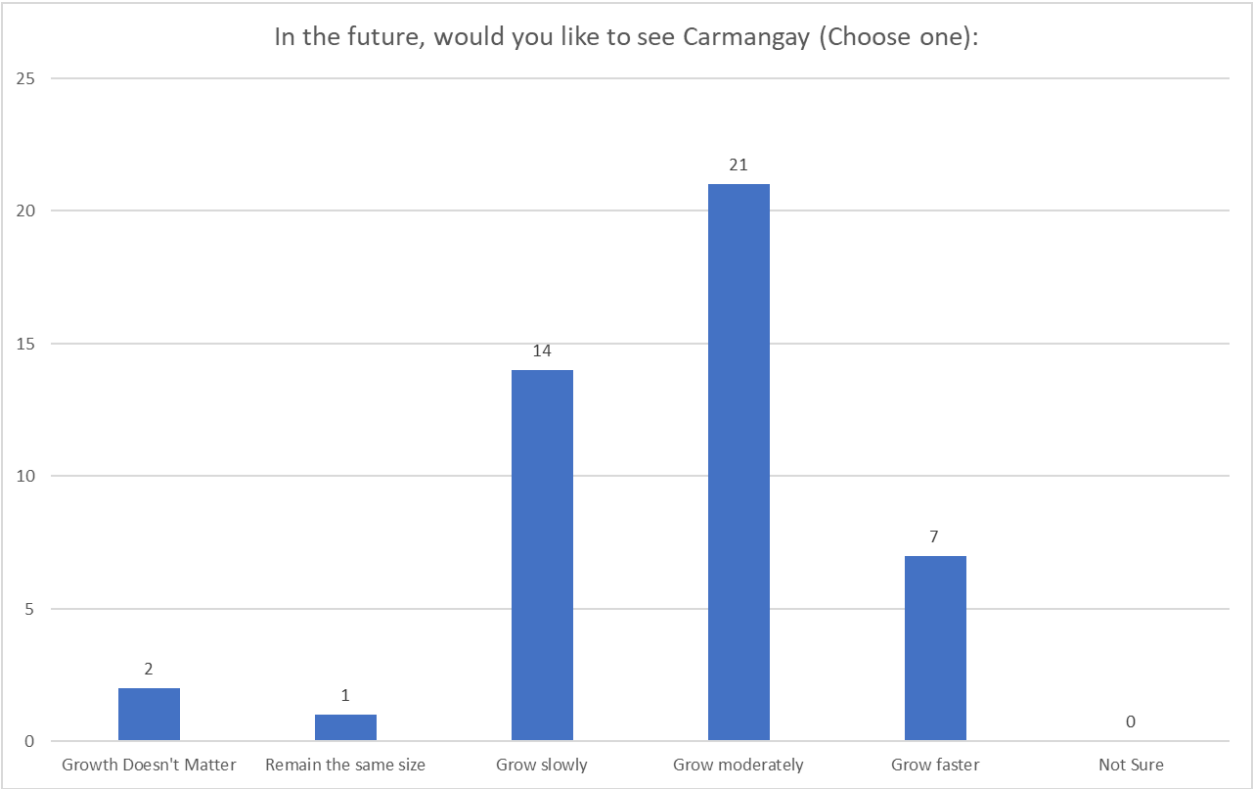
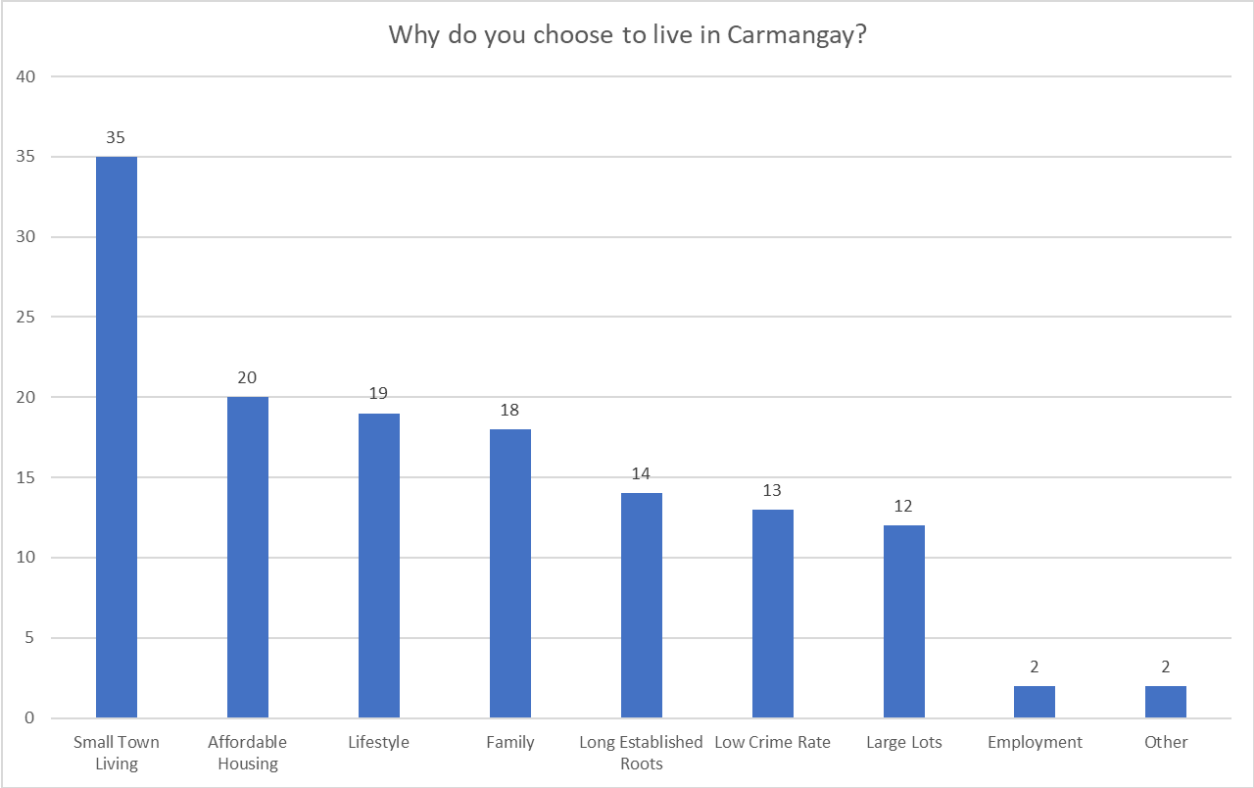
Most of all Carmangay would like to see a revitalization of the commercial sector and local amenities like a convenience store which had the highest level of support in the entire survey. Other amenities like a gas station and restaurant were important as well and underlined the importance that survey respondents placed on increasing all commercial activity. Citizens were in favour of most development except Multi-Unit Residential and favoured most commercial and industrial followed by residential.

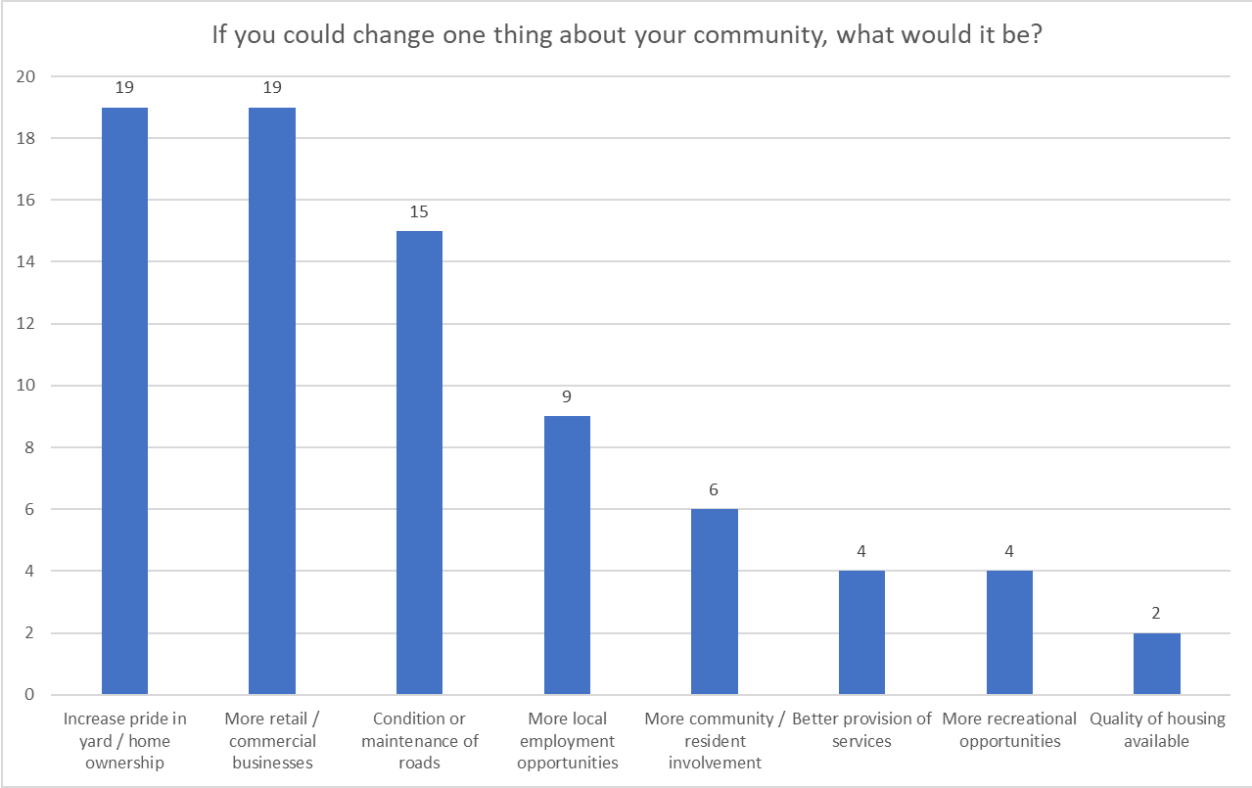
Thirty five of the 45 respondents would like to see Carmangay grow slowly to moderately and 7 to grow faster. Citizens see more business and industry as critical to Carmangay's future sustainability with 34 in agreement and 5 opposed. All but 1 person would actively promote economic development and 34 would offer incentives versus 4 that would not. Citizens are willing to provide tax incentives and even reduced property prices to encourage economic development. Advertising and promotion are key parts of increasing economic development.

Appendix A – Multiple Choice Questions









Please rank in order of priority, issues that Carmangay and the community needs to address to ensure a stable, healthy future for the village and its residents.

	Ranking 1 - priority focus 5 - less priority				
	1	2	3	4	5
Encourage / promote more business and commercial activities	23	9	10	1	1
Stabilize Taxes / diversify local economy	23	13	6	1	0
Lobby / collaborate with provincial government to have more local services	6	10	10	6	11
Encourage pride in home ownership and work on unsightly premises clean-up	12	12	8	6	5
Increase community spirit / volunteerism	8	9	8	12	6

Would you like to see more, the same amount or less of the following types of development in Carmangay?

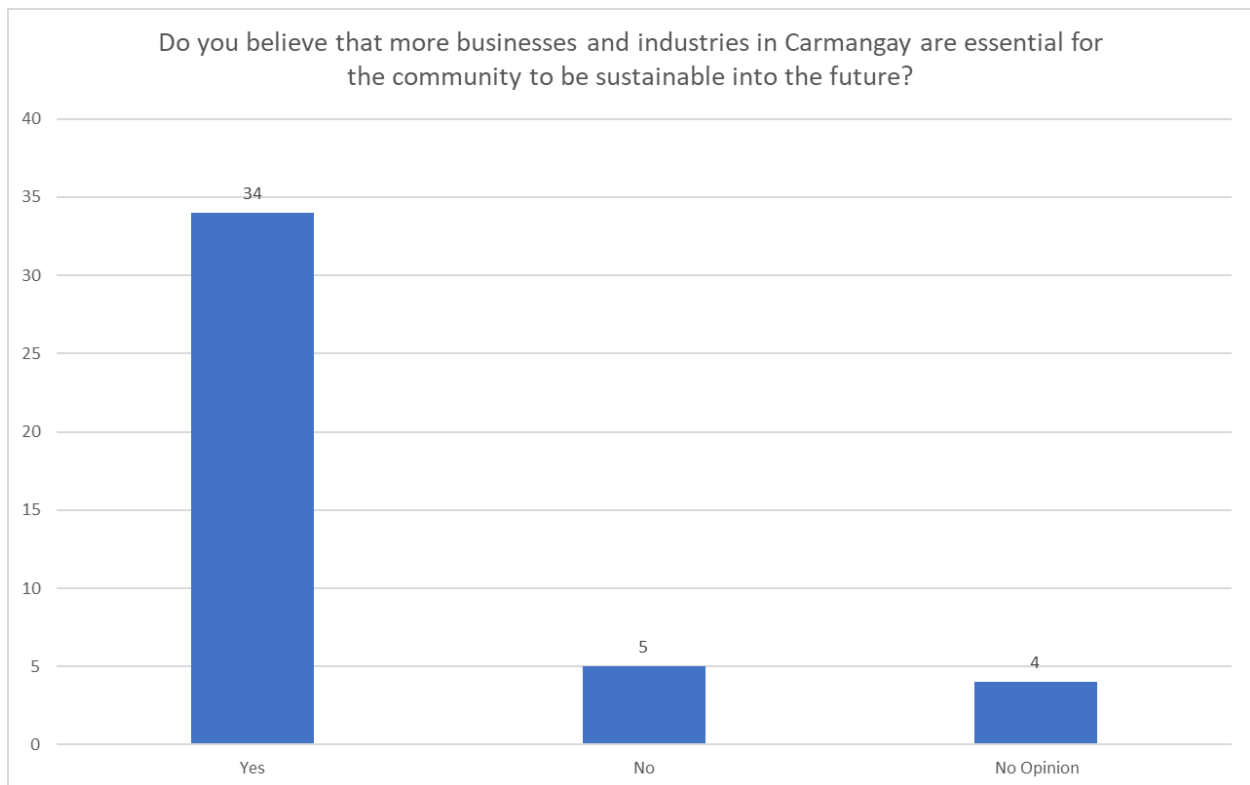
	More	Same as now	Less	No opinion
Commercial	35	4	0	2
Industrial	32	5	1	5
Residential	26	9	0	6
Institutional	22	8	1	9
Starter or Smaller Homes	17	11	1	10
Recreational	17	13	1	6
Multi-Unit Residential	7	10	8	13

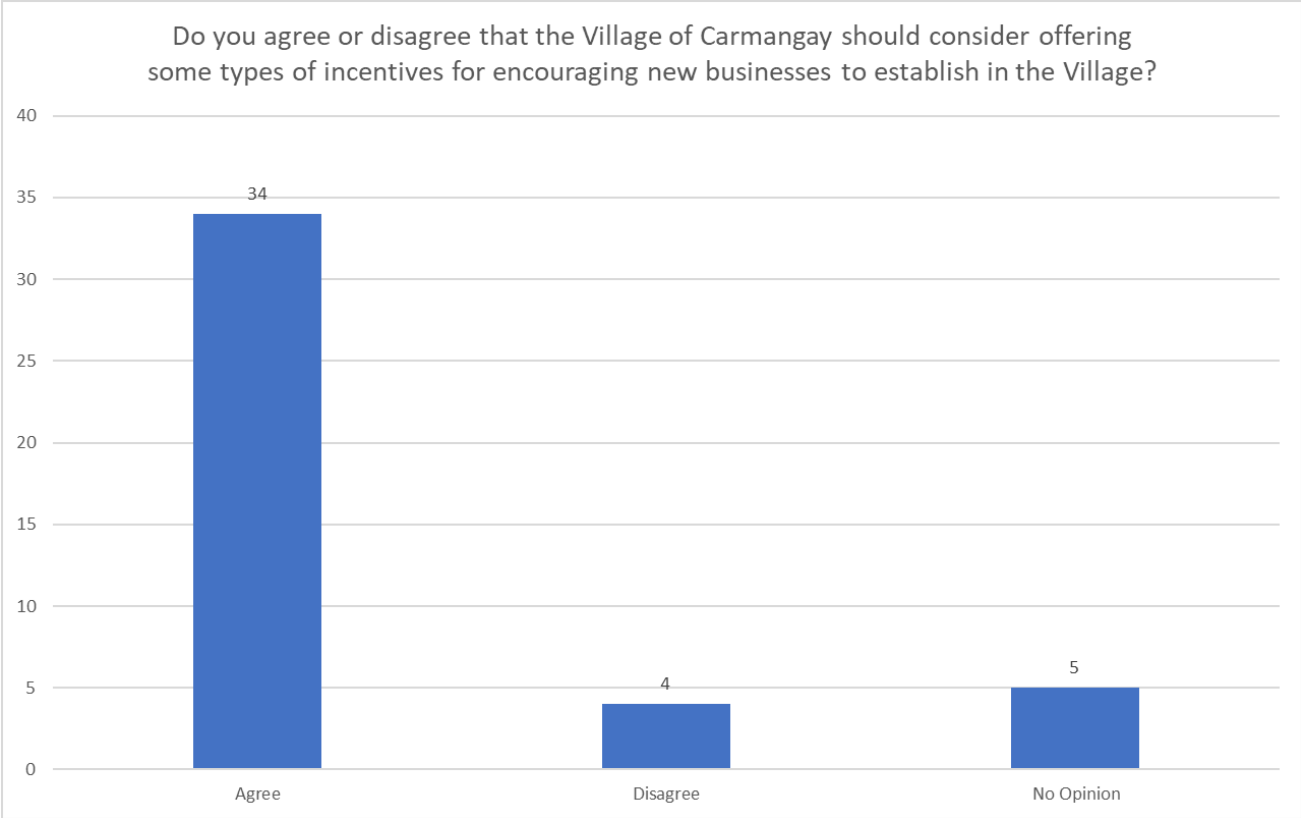
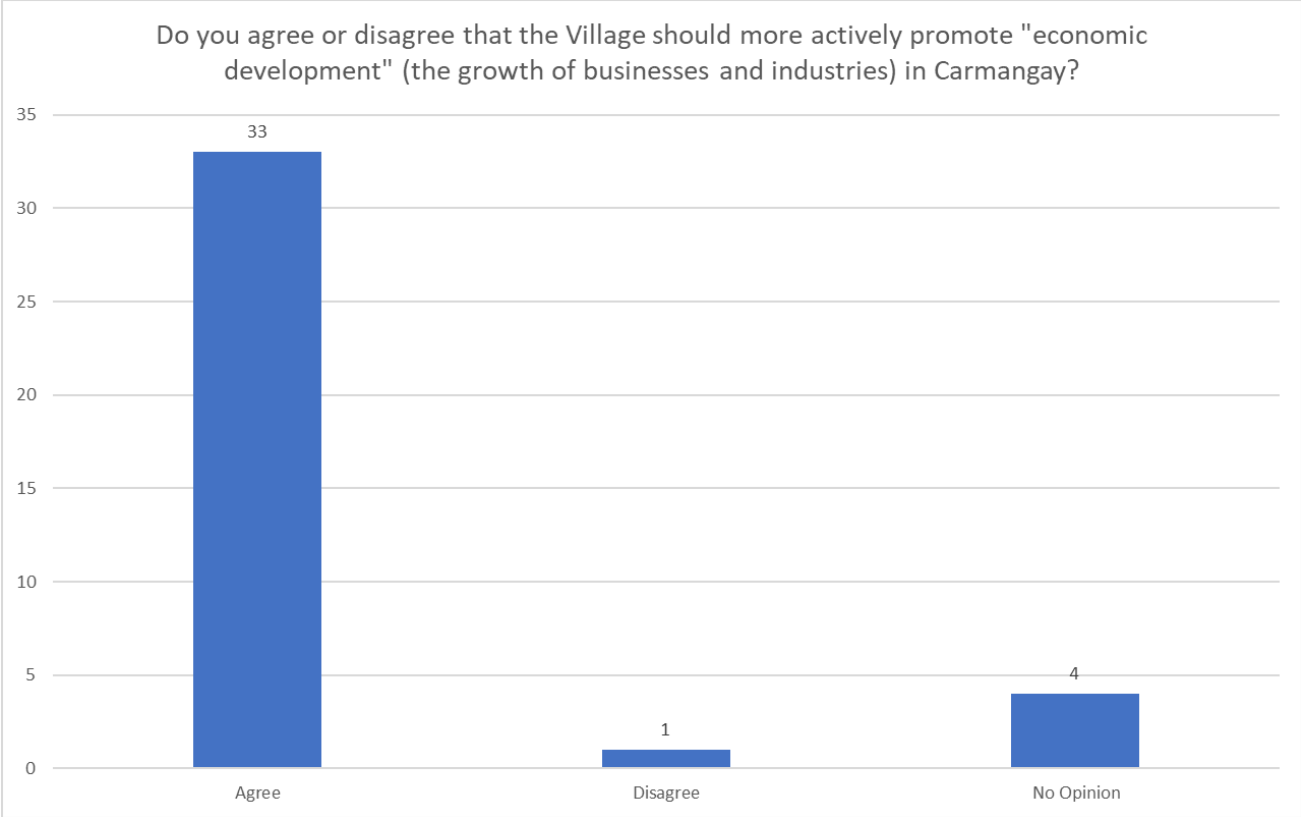
Do you think the following are a concerning issue in Carmangay?

	Major issue	Minor issue	Not an issue	No opinion
Minimal commercial services / businesses	29	12	1	2
Economic Development	26	13	2	2
Lack of local employment	23	10	5	5
Bylaw Enforcement	22	9	10	3
Municipal Services (sidewalks, roads, water etc.)	21	11	9	3
Apathy (indifference) of residents	19	8	11	4
Flat or limited market for real estate	17	7	9	8
Young people leaving the community for good	15	13	8	4
Housing Costs - Too Low, Low Assessment Value	14	14	11	3
Seniors Services	14	14	11	3
Youth Activities	11	19	3	9
Access to Local Government	10	12	19	3
Aging Residents	9	16	11	7
Lack of Educational services	6	14	12	11
Child care availability	4	9	10	20
Housing Costs - Too High, not affordable	3	6	29	3
Limited or lack of housing / variety of choices	2	13	23	5

How would you rate the following?

	Excellent	Good	Average	Poor	No Opinion
Library	24	15	1	0	4
Garbage Collection	15	23	6	0	0
Rescue Services	11	26	3	1	1
Municipal Water System	7	11	13	13	0
Recycling Program	7	25	10	2	0
Municipal Sewer System	5	13	16	8	2
Medical and Health Services	4	4	8	19	7
Storm Drainage	3	8	17	11	4
Parks and playgrounds	3	15	17	7	2
Police Protection	2	16	13	9	3
Bylaw Enforcement	2	10	7	16	8
Village Website	2	10	14	6	10
Road Maintenance	0	14	7	22	0
Public Recreational Facilities	0	12	17	11	4





If the Village could provide with no increase in taxes the below, please rate your interest level for each one?

	No Interest	Mildly Interested	Very Interested
A small convenience store	4	4	35
A public activity space	12	16	12
A larger library space	23	8	12
Increased or upgraded pathway system	12	20	9
A large hall space for 100 to 200 people	19	14	8
A meeting space between 10 to 15 people	24	10	8
Outdoor baseball, badminton, or soccer fields	15	20	7
Art classes or more cultural opportunities	18	17	7
Yoga, Zumba or stretch classes	27	11	4
Community garden space	28	11	3
Other Opportunities	4	0	1

Appendix B – Written Responses

Why do you choose to live in Carmangay? (Added written responses)

1. Not prone to flooding
2. Retirement
3. Low population, well spread.
4. To raise our family.
5. More open, less claustrophobic than a large city.
6. Full of interesting people who enjoy life.
7. It is a pleasant Prairie Oasis with beautiful trees.

What makes our community great to live in? What do you like most about Carmangay or do not want to see changed?

8. Quiet / fresh air
9. Quietly / friendly
10. Quiet
11. The quietness is wonderful!
12. I like how quiet it is most of the time.
13. It's quiet and most people are friendly
14. I appreciate the quiet, small town
15. The feeling of calm and serenity that you feel when entering town or walking around.
I would like to see the variety in style and character of the buildings maintained, especially the old ones.
16. It's peaceful, quiet and friendly in general. I like how some residents have been permitted to explore being self sustained (straw bales, solar, ground etc.)
17. Relaxed lifestyle
18. Small town
19. We like small town living
20. Small town feel
21. Small town living

22. Family, friends, peaceful.
23. Friendly people
24. Friendly people and nobody is in a hurry.
25. People in town are very friendly
26. For the most part it is a very friendly community.
27. Many nice people who look out for one another , neighbours helping neighbours.
28. Beauty and community spirit (was). Our community to cooperate and work together.

29. Used to love the "small community, friendly spirit" but lately seems to be disappearing
30. I enjoy children running to the park or a friend's house. I like the 30km limit, but also the nature trail and access to the river.
31. Closeness to friends and business activities.
32. Family and friends
33. Community
34. The volunteers, clubs and community groups and activities (parades, dinners, bingos, fall fairs)
35. Carmangay has been a great place to raise a family
36. Has always been one of the friendliest, most welcoming communities around. Clubs encourage new members and people work together. Maybe not now but always was before.
37. Was a sense of community first when I cam here, not so much now!
38. Community spirit, friendly people, quiet lifestyle (to return)
39. Was a very friendly village, would like to see it get that back.
40. The people who live in it. But right now I'm not very proud to live in it.
41. There is a vibrant group of people interested in 'Public Affairs' and Council has to listen and involve public in decision making before it is voted on.
42. Really enjoy the McFarland trail, the library, the quietness of the community. Love the Seniors Centre.
43. Proximity to river and coulee and other villages, towns.
44. Its beautiful with trees larger lots. Good history.
45. Environmental peace and tranquility
46. Nothing stays the same. We need all types of development, its been stagnant so I have hope for the future.
47. I love the library
48. What makes you think our community is great?

What do you like least about Carmangay or feel need to be improved?

49. No Store / Gas
50. A store would be nice
51. No services – have to travel for everything – medical, groceries, food etc.
52. Small base to support tax needs
53. Lack of amenities – store, church, fueling station, eatery, shops, community centre.
54. Lack of a convenience store and gas station. Discounts for early payment of taxes and utilities.
55. A community store is a must.

56. Some commercial activity eg. Store / Gas / Repairs
57. Accessible, store, motel / hotel, gas station.

58. Council needs to be more approachable.
59. Feeling that the village office and Council are not approachable or listening to the people of Carmangay. Taxes (property) are too high. Utilities (water, sewer, garbage) too expensive.
60. Council
61. Feeling that the village office and Council are not approachable or listening to the people of Carmangay. Taxes (property) are too high. Utilities (water, sewer, garbage) too expensive.
62. The village Council and its agenda on how they feel things should be. This is the first sign of public involvement that shouldn't leave a disagreement anywhere.
63. The animosity between last and new council.
64. The Council needs to be more open. The council needs to listen to its citizens.
65. The low maintenance on roads. Council to be more approachable.
66. Our Council, never before have we had one like this. They totally have no interest in the people of Carmangay, only what they want for themselves.
67. Council willingness to consider input from residents. Some residents unwillingness to consider and listen to Council plans and objectives.
68. The discontent, people not getting their facts right. Seems everything is a battle. Let's get behind our Council.

69. Gossip and rude people! All street signs should be changed and sign should be placed at Armstrong and Grand. Children at play signs are needed.
70. The spirit that once was is being lost. Get our beauty back.
71. Community spirit has fallen flat and people are discouraged with lack of cooperation of Council and with Council's territorial attitude towards projects / properties
72. Groups that have always been previously belonging to "Our Community"
73. Petty rivalries that split the community
74. Lower taxes and respect
75. We need more volunteers from the 'newer' people.

76. Cooperation – Clean up
77. Unsightly properties
78. Unsightly properties
79. The number of old structures that have not been preserved or maintained is unfortunate.
80. A few unsightly condemned homes could be knocked down.
81. Lots and yards with junk and old relics that don't work and never move.

82. Water system needs help. No pressure.
83. Services and infrastructure is poor and doesn't promote new people or business.
84. Hate all the dust from the traffic.
85. Sidewalks need repair, streets need to be graded, trees need to be trimmed , water pressure needs to be improved.
86. The portion of Village responsibility that impacts my quality of life is winter snow removal. I leave town many days by 7:30am and drive a car. Several days we shoveled the street last winter, or brought in outside equipment.
87. Snow removal
88. How the town is unwilling to satisfy property line infringements.
89. We need a community center
90. Gravel roads
91. Streets need dust control and maintained.
92. Leave the wind blade where its at. Why waste time and money on it.
93. A small rural, remove village. Change is inevitable as the village grows however that projects into 7 – 10 years down the road.

In the future, would you like to see Carmangay (Added written responses)

94. New homes and public service buildings
95. Grow with integrity
96. Growth is always good and at a pace where we can keep up with the change it brings
97. To expand and grow tax base.
98. Tax base need to be enlarged, some business, infrastructure increase and improvement
99. A Council that listens and is approachable to the people and town of Carmangay. Then maybe we could grow.
100. Slow and easy.
101. With possibly a small new subdivision, a functional factory for sustainable income, project up to 500 residents / tax payers in 5 – 7 years.
102. For this Village to grow or expand you need a better water system pressure for sure.
103. Taxes are too high, need a larger commercial base.

If you could change one thing about your community, what would it be? (Added written responses)

104. Installation of the wind blade vertically as the largest sundial in Canada.
105. Not sure why only one thing if there are more.
106. A Council working and listening to the people.
107. For the above, specifically a convenience store.
108. Taking pride in your own property fosters pride in the whole community

What do you feel is the most important issue facing the municipality in the next ten years?

109. Growth and infrastructure
110. Infrastructure
111. Infrastructure
112. Infrastructure, low taxes
113. Looking after aging infrastructure to maintain quality of living conditions.
Increasing the tax base.
114. Taxes and infrastructure
115. Roads and respect for the village
116. Infrastructure
117. Shortage of water
118. Condition of roads
119. Better drinking water
120. In less than ten years water works better, also roads maintained no dust. Stop following big city regulations. This is a small village, use common sense.
121. To stay alive and keep infrastructure updated and working.

122. Bringing in more business / industry for more stable tax / real estate base.
123. Water pressure, more fire hydrants. More industry needed.
124. Bringing business here
125. Lack of growth
126. Sustainable income, economic development, less favoritism in hiring family / friends for the few jobs that are available.
127. Growth and taxes.

128. Lower taxes
129. High property tax
130. Taxes
131. Taxes / finances
132. The need to keep taxes under control

133. Keeping our population here if no changes in services
134. Stop the decline in population
135. A slightly larger population with a diversity of ages will spur development of other amenities. A clean well run cared for town goes along way in attracting people.
136. Attract persons who will be long term residents.

137. Carmangay population is steadily declining and those remaining block growth or new ideas every chance they get. This mentality will mean Carmangay as a village will become less and less relevant and more costly place to live.
138. Aging population.
139. Clean up the mess left behind by the former Council, all 8 years of it. Inviting population growth.
140. To prosper and grown in a healthy and friendly environment.
141. Do not sell out to large farming coops like Barons in the 1970's.
142. Being vigilant to Provincial attraction of government services and implications for citizens. Inclusion of citizens in all decision making – listen to their voices and act on any items that improve their lives.
143. Maintaining existing infrastructure
144. Basic services, lack of professional / growth and increased taxes.
145. Infrastructure! Expansion is great but must take care of aging infrastructure.

Please rank in order of priority, issues that Carmangay and the community need to address to ensure a stable healthy future for the village and its residents. (Added written responses)

146. Stabilize taxes / diversify economy is not a realistic proposition – too many indeterminates.
147. Utilize and encourage all citizens to apply for as many grants and outside financial assistance as possible.
148. Public participation in local governments political decision making should be encouraged.
149. Participation in open town hall meetings on pressing issues.
150. Add a page to the newsletter for the community to advertise their surplus or unwanted items for sale – to create a spirit of community – “people helping people”. A small fee could apply. List professionals, trades or services available locally.
151. Village government needs to research grants available re: maintenance / upgrades for the village.
152. That help seniors re: healthcare or property maintenance, youth facility or upgrades as per say the baseball diamond.
153. Look after Village infrastructure ex. transportation (roads), water (pressure), (dust control)
154. Old guard interference
155. It would benefit Council and administration to take a hard look at the property it sits on and sidewalks leading to office! The weeds are overrunning the street and lot and nothing is done. Take care of your place.

156. Volunteerism in Carmangay has become a reason to try and skew outcomes for no other reason than to change things. The Village Council responsibility / role should be professional leadership, but many of these priorities are beyond your mandate. You can't change meddlesome, quarrelly people: Rise above the bullshit.
157. In the past many people volunteered, worked hard for community – they were never shown appreciation or recognition for their effort and work! They got fed up and stopped!

Would you like to see more, the same amount or less of the following types of development in Carmangay? (Added written responses)

158. Market will sort the demand out.
159. If they are required they will be requested by individuals or corporations to be dealt with by the community and council.
160. Seniors apartment zoning in houses.

Do you think any of the following are a concerning issue in Carmangay? (Added written responses)

161. At this time our community definitely isn't showing signs of apathy
162. Housing costs are not Councils concern
163. Service cost of village to be within reach of all budgets. Encourages developments and improvements.
164. Run a community 2nd hand store
165. Food, provisions and supplies.
166. Seniors lodge – Non denominational. Keep them in the community. They built it.
167. Wanted to buy an affordable home for extended family in Carmangay. There was nothing available.

How would you rate the following? (Added written responses)

168. But first we need to get the basics done. Like sewer and water infrastructure.

What types of facilities, services, businesses and industries would you like to see locate in the Village? Why?

169. Convenience / grocery store. Gas station
170. Small store, coffee shop, essentials like milk and eggs, meeting place
171. Store, restaurant, gas station, café.

172. Restaurant, store, Bus / public transportation or alike. Tennis and basketball courts. Second hand / rental equipment store. Community centre so the Carmangay can have a place to meet and enjoy each others company.
173. Of course it would be nice to have a store to help out our senior population, maybe even a gas station. Home businesses would help like a hair stylist, and things like that. Maybe a visiting massage therapist or physio.
174. Small store, gas station
175. Gas station with store
176. Gas station, grocery store but not overpriced, hardware store.
177. Gas station, convenience store, exercise studio, art gallery.
178. Store for groceries, community centre for functions. Pool maybe.
179. Convenience store.
180. Convenience store / Gas
181. Hotel café open all day, convenience store (but not the village buying a building for anything) service station.
182. Grocery store, New hotel / Motel, Clean and good restaurant, gas station, for teenagers – arcade / pool hall, movie theatre or stage.
183. Small grocery store.
184. Grocery store, gas station, to save on gas and wear and tear on vehicles.
185. Grocery, gas, restaurant
186. Convenience store, gas stop, hardware.
187. Store / Gas / Repairs / Mail Order
188. I use the Champion grocery store with movies, wine, milk, eggs and the occasional fruit and vegetables every 2 weeks for supplemental goods, instead of driving further. I would support a small grocery store with beer / wine and local vegetables.
189. Convenience store, gas station or at least pump with a convenience store
190. Variety store
191. Family / Recreation Centre and convenience store, for things to do and easy snacks
192. Store, Gas Station, decent bar
193. Grocery Store
194. A decent restaurant, a gas station.
195. A restaurant that is actually open scheduled hours. A stove. In winter, store for people who are disabled or without transportation.
196. Café – coffee, dinner, breakfast etc.
197. Open to anything that will increase the tax base
198. Anything that will increase the tax base.
199. Any to promote growth and employment and prosper the village
200. Some industries, we need tax revenue.

- 201. Things that increase the commercial / industrial tax base will help reduce or stabilize residential taxes which could help attract more families and residents.
- 202. Unsure where to go – but things like pig barns southwest of town are counter productive. Did County not learn from Picture Butte and other towns by feedlots? Smell detrimental etc. for residential developments / health
- 203. Home repair and maintenance
- 204. Community Centre would be great to not have to deal with the school
- 205. Healthcare and senior housing – for the aging population. Schools and grocery – keep people in town.
- 206. Community centre – for the community to have its own space
- 207. Is it currently sustainable? If yes, then let it be.
- 208. The elevator project seems promising.
- 209. A factory that utilizes local grain industries (Quaker Oats) ie: McCain plant, distillery, Weston factory other that utilizes wheat, other grains etc. that can employ up to 100 people in county and village (No meat or butchering)
- 210. We must have population with a will to support any new business if the support of the bar and restaurant is any indication the collective will would seem to be lacking.
- 211. Hardware / farm store
- 212. Triage health service
- 213. Local Nurse
- 214. Manufacturing
- 215. Agriculturally related, distribution, and warehouse.

Do you agree or disagree that the Village should more actively promote “economic development” (the growth of businesses and industries in Carmangay?)

How do you think the Village may best participate in or promote “economic development”?

- 216. Tax incentives
- 217. Tax incentives
- 218. Business needs tax incentives, availability
- 219. Encourage business by offering lower tax rate for 1st year and negotiate how many locals need to be hired.
- 220. Give incentives like a tax break for companies buying commercial lot – sell the lots at a much lower cost so they can start up easier.
- 221. Tax breaks for new businesses and advertising online etc. the beautiful, historical village we want to share.
- 222. Tax break for a period of time

- 223. Advertise
- 224. Every person running a business in Carmangay should be encouraged to list their services on the newsletter and / or web page.
- 225. Advertising
- 226. Promote our community as a "great place" to live and grow a business.
- 227. Advertise that you want businesses to come to Carmangay.
- 228. Advertise lots available in both.
- 229. Advertise all vacant lots and keep property taxes, utility costs and development fees down.
- 230. Create a new brand that will appeal to a broader section of the population. Advertise widely.
- 231. Having a professional website to promote our village and possibly give a tax break for the first few years are some options.

- 232. Make seniors complexes "smaller homes" for independent living.
- 233. Ex. Solar farm may have worked with more effort.
- 234. Incentives and awareness to business and government. Lobby.
- 235. We have nothing. Sports: Curling – good, golf – nothing, hockey – nothing, baseball – a possible, pro diamonds. We have camping facilities. Advertise our diamonds – every weekend from June to September.
- 236. Community run 2nd hand store / Convenience store. List of independent businesses / contractors. Vacant / for sale / rent premises on web page.
- 237. We have a blade. Lets promote the wind farm building around Carmangay.
- 238. Ask village or vote on any major development
- 239. Respect of the villagers
- 240. Cheap or give away land for development to increase tax base.
- 241. Start a brand, not Star Trek related! Something reflective our local history, native as well.
- 242. Not known.
- 243. Less political interference, give land away so they come and build tax base.
- 244. If the Village provided the building until an individual or group was established, including utilities and taxes it could reduce start-up costs. Advertise for a partner to operate the service, set a contract and re-assess after 3 months.
- 245. Offer low price land / buildings
- 246. Council should quit discouraging businesses that wish to locate in Carmangay as they have done in the past.
- 247. Unless it is a large project such as the elevator I feel a smaller business will struggle.
- 248. Sell the 40 acres or in part, to a corporation. I understand the water table is low there hence the corporation would need to import their own water (saving ours).

- The funds from the sale would help the village, encourage home property sales or lot sales for residential building – a win-win venture.
249. Lot price might be a good starting point. There are more industrial lots vacant and returning no tax revenue.

Do you agree or disagree that the Village of Carmangay should consider offering some types of incentives for encouraging new businesses to establish in the Village? Please Comment

250. Advertise lots at a decent price with facilities in operational order. Get government grants.
251. Free building lots, no property tax for a period of time
252. 75% tax break 1st year, 50% 2nd and 3rd years, 25% 4th and 5th years and full tax in 6th year.
253. It is a business world and people shop around and you only hear about businesses after they have done their research, by that time its too late.
254. What does incentives mean?
255. Bring the businesses in around sports, it is cheap and brings money in.
256. Council should consider very carefully any move to remove tax base properties to "Village owned properties" out of tax base.
257. Tax breaks, reduced rent for village owned properties.
258. No, we have a lovely community and that helps, plus the railroad tracks and the river for industries.
259. Vote or ask people.
260. If there is some kind of benefit to the Village.
261. A partnership with an entrepreneur may reduce the risk to both small business and taxpayers. If a summer student could also be employed there, then cost sharing could help reduce small business cost and offer relief.
262. I have spoken to people who wanted to develop here and were discouraged and are turned down by Council.
263. Make tax concessions to attract businesses that will employ people (not necessarily local residents)
264. Provide water and sewer to unserviced lots that are purchased – freeze taxes to new purchases for 5 years.

What services or needs do you think the children and youth of the community require more of or are lacking?

265. Community centre – indoor sports and games, crafts, other your gatherings.
266. The youth have nowhere to hangout or gather.
267. Available space for various clubs. Encouragement from older adults to participate and to encourage youth to start groups on their own.

268. Music and dance venue, outdoor physical activity park, biking, skating etc.
Encourage a junior councilor program for young adults.
269. A place to go and safely 'hang out' especially during the cooler months.
270. Youth centre / Pool
271. A place to do something in bad weather.
272. Winter activity access to either a gym night weekly or an after school drop in time, supervised for parents who work?
273. Only the library offers anything for children here and then only for young children. Otherwise there is nothing for youth or teens. Carmangay is a very lonely, boring place for children.
274. Youth centre (Not the library)
275. A center large enough to run programs
276. The library is trying to fill this gap
277. Park, basketball, skateboard for teenage kids
278. School, youth groups
279. Recreational activities, basketball, volleyball. Rec. teams.
280. Very few of above.
281. I don't have school age kids. I've heard of some programs from others and they enjoyed them.
282. We definitely need something for the teenage group.
283. Perhaps a summer day camp with crafts, exercise, and play acting program for a small fee. Put on an end of season play for a fee to viewers that goes toward following year. Follow through in winter – Friday night movie night at library – its big enough etc.
284. An outdoor skating rink that could be flooded when the opportunity presents itself.
285. More activities
286. Not known.
287. Youth clubs, organized sports.
288. Mentorship program
289. The youth need to be able to able to get transportation to surrounding areas ie. Vulcan for sports, Champion for swimming etc.

If the Village of Carmangay could provide with no increase in taxes the below, please rate your interest level for each one (written in responses)

290. Small convenience store – but likely not financially feasible w/o business and other growth. Previous store failed.
291. Small liquor store / tennis courts
292. I am dreaming of a bowling alley
293. Continuous learning
294. Bigger museum
295. Fuel service station

296. Right now we have all these and until Carmangay has any growth in the community, this is all we need.
297. Shooting, archery range

Please provide any additional comments you think would be useful to Council in considering the future of Carmangay.

298. I am a concerned resident for childrens safety. Kids ride bikes up and down Grand. There should be a 4 way stop at Whitney and Armstrong on Grand. I have seen too many close calls.
299. Stop using Facebook as a way to talk to people. Hold a face to face public meeting. Not everyone uses Facebook.
300. Work together and listen to community and community groups. Communicate
301. In the past the organizations in our community raised fund to provide what we have today. Village Council looked after infrastructure. Doesn't seem to be that way any more and the sad thing is that our community needs to work together to survive.
302. Work and listen to community groups and community members. Cooperation. Transparency.
303. If you need land consider an expansion.
304. There are very few children (1 to 16) in the village – most are seniors (55 plus). Children go to school in Champion and Vulcan. Nobody returns to Carmangay. When the hotel bar closes we will blow away "Dust in the Wind".
305. The town has great potential but needs considerable work on infrastructure. Also needs a new image.
306. It's too bad Council doesn't realize and listen to the people. If someone comes into the community and wants to open the store that's great. But not Council buying the store and doing this.
307. Respect for the Villagers
308. We have meeting space at the seniors and curling rink which are generally available. We have access to school gym until such time as Palliser changes policy. We have a ball diamond. Council use an outdoor rink which could be used for badminton etc. Yoga, art etc. might be something the seniors club could do are doing. If the population was to increate then a stand alonge hall might be an option.
309. A community store will discourage private investment. Council should concentrate on base services and making the village attractive. Service clubs and private money will provide other services as population and demands dictates.
310. Too much being approved by Council without Vilage input. Mayor and Council should walk the streets and stop and communicate with the home owners, become more friendly with the people (more approachable). Hold public meeting when a major decision involving spending tax payers money etc. Ex. Buying building without residents input. Note: It would be nidce to see the mayor or any other Council member stop and have a chit chat with me if they see me in the yard as they went by. It would be more personal and maybe also more informative.
311. Keep up the great work and don't let the old guard interfere with you!!

- 312. Feel we already have space for 100-200 people and meeting space with using the school and curling rink.
- 313. Council is doing an excellent job taking Carmangay into the 20th century, problem is that this is now the 21st century.
- 314. The Village should be expanded to 5 Councillors.
- 315. The current system is not workable, conflicted and working on their own agenda.
- 316. Promote community involvement and seek council from all residents regardless of gender
- 317. The Village of Carmangay Facebook page should be administered by the Village. The previous set up is neither informative nor professional.
- 318. Support existing establishments re: rental space for above mentioned activities. Promote existing pathways north of seed plant along McFarland trail. Use it as a day camp re picnic tables and grounded BBQs. See if there is a grant available to hire someone to clean up and maintenance.
- 319. Please proceed with everyone in mind. We all want a nice village to live in / Happy Happy 😊
- 320. Involvement, involvement, involvement, an informed citizenry is an involved citizenry. It is Councils opportunity to reach all members of its public . Thank you and your staff for this opportunity.

Handwritten Comments outside of other sections

- 321. Medical and education services are a function of population and I see insufficient growth in the near future to even warrant discussion let alone action.
- 322. A meeting space for 10 to 15 people – Already locations that can be used or rented.
- 323. A large hall space for 100 to 200 people – School gym and curling rink could be better utilized.
- 324. Increased or upgraded pathway system – Current trail hasn't been taken care of by the village for years.
- 325. Outdoor baseball, badminton or soccer fields – for how many children? 15 – 20
- 326. Negative people are hurting our village
- 327. While growth I great it must be done thoughtfully and with planning for infrastructure
- 328. Don't agree with statement about young people leaving for good. Some come back because of small Village living / to raise a family
- 329. An inviting / welcoming community is vital for sustainability
- 330. No need for a public activity space – have school, seniors, rink – zero need for more
- 331. Maybe an alternate to McFarland trail as too close to the tracks
- 332. Town hall meetings to discuss major village issues / ideas

Appendix C – Statistics Canada Results

	2016	2011	% Change from 2011 to 2016
0 to 19 years	35	85	-58.8%
20 to 59 years	85	145	-41.4%
60 and over years	120	135	-11.1%
Median Age	59.2	52.5	12.8%

Appendix D – Alberta Municipal Data

YEAR	Total Assessment	Linear Assessment	Commercial Assessment	Residential Assessment	Farmland Assessment
2012	\$ 18,371,899	\$ 396,510	\$ 1,778,521	\$ 16,191,188	\$ 5,680
2017	\$ 18,221,042	\$ 392,390	\$ 1,516,620	\$ 16,306,352	\$ 5,680
Y over Y Change	-0.8%	-1.0%	-14.7%	0.7%	0.0%